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City Council May 2008 Election, Candidate Questions

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The following premise statements highlight some of BETTER AUSTIN TODAY's issues and are followed by the specific questions for the candidates.

General Questions

BETTER AUSTIN TODAY Political Action Committee is a broad based and community wide organization that has come together to further a shared vision for Austin's future. BETTER AUSTIN TODAY recognizes the connectivity of the many important issues facing our community and is committed to working to improve the lives of everyone in our community.

1. ***Do you want the endorsement of BETTER AUSTIN TODAY and if so why?***

I believe effective leaders armed with integrity, mutual respect, and a thorough understanding of the issues and interests involved, are able to find and build consensus among groups with diverse and sometimes opposing points of view. I believe I have a relationship built on integrity and mutual respect with many of the individual leaders of Better Austin Tomorrow and I hope to build on those relationships as we learn and work together on the best ways to move our growing city into the future. The tag line for my campaign is "Growing. Together." and I intend to remain true to its spirit. That is why I wholeheartedly seek the endorsement of the BATPAC in this City Council race.

To lead you must have a direction. To achieve you must have cooperation.

2. ***What is your vision for Austin's future, what do you think is unique about Austin and how do you propose to preserve and enhance what is special about Austin and how will you work with the other City Council members to get this accomplished?***

I believe the two most fundamental and precious aspects of life in Austin are our natural environment and our egalitarian culture. As part of my future vision for us to build together the safest, greenest, most prosperous

city in America, right here in Austin, Texas, I will pursue and aggressive program of healthy lands by promoting the preservation of natural areas and enhancement of parks. I will also pursue land use policies that will not force working families to look outside the city for housing that is affordable and meets their living standards. These and other concepts, which I elaborate further later in this questionnaire, I have already presented to the City Council in my capacity as a Planning Commissioner, and received unanimous encouragement, so I am confident I will be able to collaborate with other Council members to move my initiatives forward.

In many neighborhood zoning cases, the community does not know of the proposed project until very late in the process. Often developers have met with not only city staff but also City Council members to advance their position when the community has not even had a chance to know that the City Council is being lobbied on a zoning case.

- 3. Would you as a City Council member be willing to post your calendar online so that the community knows when and whom you are meeting with and the purpose of the meeting?**

I believe transparency is paramount to maintaining public confidence in city government. Except in cases where I am advised by city legal counsel that confidentiality is in the best interest of the taxpayer, I intend to make everything I do in my official capacity as a City Council member, available to the public.

Our City Council may have over 100 items to consider at each City Council Meeting. Over the course of a year, the Council can act on the community's behalf on thousands of issues.

- 4. What actions of the current City Council within the last year would you consider to be major positive accomplishments and what actions would you consider to be the worst actions taken by the City Council?**

The primary responsibility of the City Council is to establish the broad policies by which the city is to be governed and the long-term needs of its citizens are to be met. In that context, I applaud the Council's approval of the North Burnett/Gateway Neighborhood Plan which establishes a working model for major walkable, mixed-use town centers in underdeveloped areas along the eastern perimeter of the city. They are our only hope against a future of more sprawl, traffic congestion, pollution, and destruction of healthy lands. I am dismayed by the Council's inability to make the structural adjustments necessary to address the plight of the homeless and poorest of our poor. The City Council must take a more active role in leading our service and philanthropic organizations in dealing comprehensively and compassionately with this issue.

Often the City Council takes actions as recommended by the City Manager and supported by the City Legal department. At times, this legal advice limits the options that the City Council considers in a situation. While that legal advice may be supportive of the City Manager's position, it may not be reflective of all the options available to the City and as such prevents the City Council from acting in the community's best interest.

5. ***Would you pledge to support changing the city charter to allow the City Council to hire either the City Attorney directly accountable to the council, or give the City Council the ability to hire an outside attorney for recommendations independent of the City Manager?***

I do not think it would be prudent to initiate a wholesale change in our current government structure by removing the office of the City Attorney from under the supervision of the City Manager. I do, however, believe that it is completely reasonable for the City Council to be able to hire an independent outside attorney on a case by case basis. If that requires a change in the city charter, then I would support it.

Title 18 requires all public elected officials to act in their capacity as an elected official to initiate an investigation of any violation of the law that is reported to them. Recently there have been many allegations of misconduct of City staff such as with the Convention Center, City Hall Store, Housing Bonds, and the delay in the Big Box retail ordinance.

6. ***As a City Council member, if information is presented to you concerning a potentially unlawful action by City Staff or the City Administration, what specific actions will you take to execute your sworn obligations under Title 18?***

Allegations are not facts, and I will not be party to the compromising or destruction of anyone's reputation or career based on allegations alone. I would first satisfy myself that any reports of misconduct or unlawful action are credible, then I will comply with my sworn obligations.

Our current City Charter dictates a City Council and City Manager form of government with the City Manager reporting to the full Council and with each City Council member elected at large. Our City Council is the only jurisdictional body in Travis County that elects its officials with a total at large system. Nationally most peer cities of Austin's size elect their City Council with some form of geographical districts.

7. ***Do you believe that Austin's current City Council representational system is appropriate for a city of over 700,000 and please explain your reasons for this position?***

Austin consistently ranks as one of the top cities in the nation in many categories, so in general, I do not believe our system of government is currently broken. And I believe it is premature to rush to a decision to fix it without a specific proposal of what a new system would look like, how much it would cost, and what the benefits and unexpected consequences might be. However, as we discuss how we are to mature as a city and contemplate the possibility of moving to a district-based system in the future, we should take note that 7 out of 10 of the largest cities in the country have a strong mayor-council form of government. In this model, the chief executive is elected, rather than appointed, and I believe this is the real issue that this discussion should be focused on in the future.

Currently, the City of Austin uses the turnkey services of the Travis County Elections Department for conducting its elections which uses electronic voting machines that many concerned citizens have likened to officials taking a ballot box into a back room to count the votes with no public oversight. Several states (CA, OH, and CO) have had computer experts study the same machines that Travis County uses and have discovered that they "...contain serious design flaws that have led directly to specific vulnerabilities, which attackers could exploit to affect election outcomes," so, as a result, they were decertified in these three states.

8. *Do you think that the citizens of Austin have the right to observe the counting of their votes and have oversight in every step of the election process? Would you be willing to go on the record in support of a return to hand-counted paper ballot elections with enhanced security protocols and with precinct totals posted at the precinct level immediately after the counting?*

I will support all reasonable measures to ensure accuracy and transparency in every step of the election process. My research indicates that electronic methods more accurately capture voter intent, but that paper ballot recounts are more accurate. The academic research on voting system superiority seems to be inconclusive. There is no method that is invulnerable to tampering, so we must have proper and qualified oversight of all election processes, regardless of the method being used.

The following questions are grouped by BETTER AUSTIN TODAY's interest area.

Neighborhoods

We often hear that Austin will double in population every 10 to 20 years and that we have to accept that premise and plan accordingly. This assumption influences many decisions of our City Council from transit planning to zoning changes to accommodate increased density. However, others suggest that we

need to take a broader approach and assess what is a reasonable growth management strategy for our city.

9. ***Would you as a City Council member support developing an inclusive community-based process to create a comprehensive growth management policy for our community? How would you organize this process, what staffing and funding would you support for the process and what is your estimate of how long such a process would take?***

The fundamental flaw in our planning efforts as a city for the past three decades has been the absence of an official consensus and understanding of how we want to grow as a city. If elected, my first act of office will be to form a citizen task force to begin outlining a growth management plan, and eventually incorporate that plan into the city's Comprehensive Plan. As a result of an initiative I led as a Planning Commissioner, city staff is currently updating the 1979 Austin Tomorrow Plan (the city's official Comprehensive Plan) to reflect all major relevant planning policies adopted by Council since then. This update should be completed in time for the task force to take up its work of crafting and proposing forward-looking growth management policies to be included in the updated Comprehensive Plan. As a City Council member, I will work diligently to allocate the necessary resources to make this happen.

Neighborhood planning was intended to provide our neighborhoods with a means to create a shared vision for their future within the context of an overall comprehensive plan and the actions needed to accomplish that vision. However, there is much debate as to whether neighborhood planning has met this goal.

10. ***What do you believe has worked and not worked in neighborhood planning with regards to the following issues and what actions would you take as a city Council member to address any shortcomings in this process?***
- A) Notification of all impacted parties to ensure an inclusive process.***
 - B) Providing pertinent demographic, economic and infrastructure information needed to make informed planning decisions.***
 - C) Educating the community of the implications of land use decisions with regard to the impact to the density, character and quality of life of the neighborhood.***
 - D) Providing adequate city resources devoted to support and staffing of the planning process.***
 - E) Decision-making within the planning process that reflects the community will.***
 - F) Council respecting the adopted neighborhood plans in subsequent zoning cases.***

We are attempting to plan neighborhoods in a piecemeal way with no understanding of how those neighborhoods fit into the bigger, holistic vision of our city in the future. I believe that the many failures of our neighborhood planning process can be directly attributed to this crucial structural flaw in the process. Before delving further into neighborhood planning, I believe we must have an overall growth plan that empowers the city to direct growth to places where it is desired, and away from places where it is not. Correcting this flaw is the first step in addressing the symptoms of the problem identified above.

One of the major problems of neighborhoods is the imposition of intrusive developments that are not compatible with maintaining the neighborhood's character. The use of a valid petition to prevent inappropriate zoning changes is an important tool in neighborhood efforts to protect their quality of life.

- 11. Will you pledge to support a neighborhood's valid petition on zoning cases and if not, why not? Do you consider the City Council adoption of Vertical Mixed Use a zoning change and if not do you support City Staff's position that it requires a super majority of the Council to override a single property owner's valid petition against being opted out of VMU?**

Valid petitions cut both ways, and I believe it would be my responsibility as a City Council member to hear both sides of a story before making a judgment on a zoning case, valid petition or not. The same principle would apply to Vertical Mixed Use cases, whether they are considered zoning cases or not.

One of the biggest problems in many of our lower and middle-income neighborhoods is the rising cost of living and the resultant gentrification that is pushing many long time residents out of our neighborhoods.

- 12. What do you see as the causes of this problem and what specifically will you do as a City Council member to address this problem?**

The cause of this problem is simple economics. When demand grows, and supply is fixed, prices go up. What to do about it is much more complicated, but boils down essentially to two strategies: increase supply or subsidize prices. In the case of housing, there is actually a third: increase land entitlements in exchange for lower priced dwelling units. My approach will be to use a combination of all three strategies by working with neighborhoods to identify specific sites where more housing is appropriate, allocating the city's affordable housing bond funds to impact the areas most affected by gentrification pressures, and working with the development community to increase the stock of affordable housing in exchange for additional entitlements.

The basic regulations that define what can and can not be built in our community are in our Land Development and Building Codes. These regulations are essential for an orderly and community supported development process.

13. With regards to the following code issues what do you believe needs to be changed to ensure a positive successful development process?

A) Code enforcement

B) Consistent interpretation of the codes

C) Updating our codes to reflect best practices

I often hear that Austin's development process is cumbersome and not customer-friendly. To the extent that reflects the issues mentioned above, I would seek to create and maintain a system that is fair, consistent, predictable, and reflects our priorities as enumerated in a new Comprehensive Plan.

Environment

The "un-adopted" city policy appears to capture more development within the existing city footprint as a means to reduce sprawl. However, quite often it seems that at the same time we are both encouraging and facilitating sprawl development and also approving redevelopment that needlessly impinges on central city neighborhoods, affordability and other community values.

14. How will you address this contradiction in the City's actions and provide a consistent growth management policy?

These issues are all symptoms of the vacuum created by our lack of a relevant Comprehensive Plan. Over two years ago, as Chair of the Comprehensive Plan Committee of the Planning Commission, through intense data analysis and monthly public meetings, we began developing the 2035 Sustainable City Initiative, a holistic framework for growth. The fundamental proposition of the Initiative is simple: Let's absorb the next 30 years of population growth in the area defined by the outer boundary of our current Extraterritorial Jurisdiction. The Initiative calls for three distinct growth strategies for three distinct zones within this area: the Drinking Water Protection Zone watersheds to the west, the Urban Zone watersheds in the center, and the Desired Development Zone watersheds everywhere else. Generally, the Initiative calls for limiting development in the Protection Zone, encouraging development in the Urban Zone while protecting the character and context of our treasured single-family neighborhoods, and targeting the majority of our growth in and around major regional town centers in the Desired Zone. Further details of the Initiative, which are beyond the scope of this questionnaire are available on my website at www.cidgalindo.com.

Austin has long recognized that Barton Springs Pool and the springs that feed it as major community assets. However, increased development over the Barton Springs zone of the Edwards aquifer continues to threaten this precious water resource.

15. ***Do you believe that the city should continue to purchase more acreage in the drinking Water Protection Zone, especially in the aquifer recharge zone by establishing a long range funding strategy focused on buying the most important environmentally significant properties? If so, how much do you estimate it will cost to buy sufficient land to protect the Barton Springs Zone?***

In order to achieve a sustainable long-term level of 10% impervious cover over the aquifer and other Drinking Water Protection Zone watersheds, another 20,000 acres within the City's jurisdiction will have to be protected from development. It is imperative that we do this. However, I believe the most cost effective way for us to achieve this goal, and therefore the one most likely to succeed, will be through a transfer of development rights mechanism that allows the private sector, through voluntary agreements, to transfer development away from the remaining natural areas in the Drinking Water Protection Zone to the core areas of the major town centers in the Desired Zone, as called for in the 2035 Sustainable City Initiative.

While Austin prides itself in being a leader in Green Building practices and has indicated support of a climate change initiative, we often, however, do not take the lead on our own city projects to be environmental advocates.

16. ***As a City Council member, what is your position on the following issues and what specific innovative programs will you support to ensure that Austin is a leader in environmental stewardship in these areas?***
- A) Reducing our water usage by emphasizing water conservation and reducing wastewater usage by effective gray water reuse rather than the construction of a new water treatment plant.***
 - B) Do you recognize the problem with Peak Oil projections and its impact on our ability to reduce our "Carbon Footprint" by energy conservation strategies and the related need to develop safe and sustainable energy resources?***
 - C) Requiring comprehensive project impact analysis that includes water, energy, air, social and economic factors as part of development review process.***
 - D) Coordinating our water, wastewater and electric utility service areas with an annexation strategy as part of our comprehensive planning.***

Austin Energy's Green Building Program was the first in the nation and continues to lead the nation in its scope and effectiveness, and I will

support efforts to expand its programs. We can do a much better job with water conservation, I and I plan to champion a water conservation program that will make Austin the most efficient per capita residential water consumption major city in Texas. This will probably not allow us to delay the construction of the initial phase of the new water plant, but it will save us millions by pushing construction of additional capacity phases farther into the future. Generally, the single most important thing we can do to reduce our per capita “carbon footprint” is to build our future neighborhoods and transportation systems more compactly so we are less dependent on our cars. This is the fundamental principle underlying the 2035 Sustainable City Initiative.

As Austin grows, if we do not reduce our demand for energy through conservation and switch to renewable energy supplies, it is suggested that we will need to build a new power plant based on either nuclear or coal technologies.

17. Will you commit to voting against any proposal that would result in Austin constructing or participating in the construction of a new nuclear or coal fired power plant, yes or no?

I will enthusiastically support of Austin Energy’s goal of sourcing 30% of Austin’s energy needs from renewable sources by 2020. Even if we achieve this goal, however, Austin Energy will have to generate or purchase significant amounts of additional power from gas, coal, or nuclear sources, whether we have invested in the generating plants or not. My commitment is to source from coal or nuclear only as a last resort, but it would be irresponsible to decide in advance without having all the facts available to make the best possible decision for the economy of the city.

The current development approval process is structured in favor of developer interests rather than community interests. This is reflected in the compartmentalization of the city review process and the lack of community input into the process at critical decision points. Often projects are approved without any evaluation on a whole range of concerns from the impact on local traffic to the regional impact of additional drainage requirements. The current system encourages conflict, not collaboration, and favors piecemeal approvals that do not serve larger community needs.

18. What will you do to change the current development review process to encourage collaboration and greater respect for neighborhood and other community and regional stakeholder interests?

I am not familiar enough with the problems alluded to in this question to give a definitive answer.

Over and over, City decisions appear to be made behind closed doors, with little or no public input, with public involvement only coming in after-the-fact. The result is that the ideas, wisdom and intelligence of the community is relegated to a purely cosmetic or backseat role. Recent examples of this include City Council approval of a 100-year water deal with the LCRA; the hiring of the new city manager; the proposed move of the animal shelter; the authorization of \$6.2 million in Barton Springs pool improvements, the proposed privatization of Seaholm and Green and the redevelopment amendment to the SOS ordinance.

19. As a City Council member what steps would you take to ensure meaningful community participation in important City decisions?

I sympathize with the frustration that leads to the assertion that all City decisions appear to be made behind closed doors, but it is simply not true. What is true is that every decision the City Council makes cannot please every interest group every time. After four years on the Planning Commission, in which I never turned down a meeting or failed to return a phone call, I am not of the opinion that we suffer from a lack of community participation. What I will do as a City Council member is encourage interest groups to organize early and reach out to all affected groups to frame our discussions in such a way that we can come to win-win resolutions before they become contentious win-lose battles. We all have to come to the table with a win-win attitude. That is what I would consider meaningful community participation.

Social Equity

The City budget contains cost drivers, such as the Police contract, that take an ever increasing share of our tax revenue leaving less and less funds to address other community needs.

20. What will you do as a City Council Member to pull back the demand on our city budget of the Public Service contracts to allow other priorities of the City to be met?

Historically, the fundamental purpose and responsibility of the city government to its citizens is public safety, and I believe that is a prudent philosophy for city governments to pursue. As a member of the City Council, I will not support policies that I believe would compromise the city's ability to maintain a superior level of public health and safety for all citizens.

Currently in Austin, African-American and Latino's mean income for a family of four is approximately half of that of Whites and Asian-Americans. This disparity has led to a diminished quality of life in the areas of Health, Education, Affordable housing, Public Safety and environment for a large segment of our community.

21. **What specific actions will you take as a City Council member to address this disparity and what effect do you believe your actions will have in addressing this problem?**

Despite the income disparities alluded to above, Austin has been voted three years in a row as the Best City in America for Latinos. This doesn't mean we can't or shouldn't do better. The City Council must take a closer look at how well we deploy our resources, such as EMS personnel, community clinics, libraries, and affordable housing programs to help the segments of the community that are in greatest need of our support, regardless of race or ethnicity.

The newly created Health Care District cannot provide adequate care for our community at the current funding levels and will need significant more resources as the economic disparity continues to grow in our community, forcing even more people to depend on public assistance.

22. **What role do you see the City of Austin playing in assuring that the Health Care District is adequately funded while recognizing the difficulty of increasing the tax burden on the lower and middle-income members of our community?**

The creation of the new Health Care District essentially takes the City of Austin out of the health care funding equation. Now all citizens of Travis County, including the City of Austin, are responsible for deciding at what level we should fund our health care services. As a member of the City Council, I will advocate to the community for the funding necessary to meet the needs of all sectors of our community.

The lack of affordable housing in Austin is a crisis for many residents. The community has recognized this growing problem and has approved a \$55 million bond package for affordable housing. However, serious questions have arisen about the accountability of this bond program and its impact on affordability. It is also recognized that even with appropriate use of these funds, this level of funding will not provide much relief to the affordable housing crisis.

23. **How many additional housing units or rehabilitated existing units do you expect the affordable housing bond program to provide? What percent of the \$55 million should go to modest and low-income housing? How do you define modest and low-income housing? What can you do as a City Council member to ensure that the \$55 million in bond funding will actually go to providing more affordable housing and what other specific actions can the City Council take to place more affordable housing in our community?**

The biggest challenge and source of confusion in the housing affordability debate is "affordable to whom and where?". For our poorest residents, there simply is not enough housing available anywhere. For lower income

working families, the housing stock is available, but it is located far from employment centers, resulting in long commutes, which increases private costs of transportation and increases pollution and the public costs associated with it. I believe the affordable housing bond money should go first to provide housing for our poorest residents, then to provide housing stock affordable to working families closer to major employment centers.

We are told by the City Administration that the City can no longer afford to purchase land for community facilities downtown, yet land the city already owns downtown is being proposed for sale for private development. Moreover, we are told that we must relocate essential city services away from the populations they serve without adequate transportation services. Basic living expenses for our teachers, nurses, police officers and many other working class residents have not kept pace with the cost of living and so many can no longer afford to live in our city. However, we continue to subsidize big corporations and developers.

24. What city policy changes would you enact to address the following concerns?

- A) Promotion of living wage scale for all of Austin's employers**
- B) Putting Health and Human services at the same budget priority as Public Safety**
- C) An economic development strategy that focuses on providing jobs first for current residents that are either unemployed or underemployed.**

One of the central tenets of the City's economic development efforts must be workforce development. We must increase our efforts to equip our current residents with the training and job skills to find their way out of unemployment or underemployment and into the living wage jobs that the Austin economy is able to provide.

Business

Small locally owned businesses often outperform their "Big Box" competition, both in outright profitability and the value they bring to consumers, workers, and the community.

25. What specifically can you do as a City Council member to encourage the city administration to better support locally owned businesses? Please describe any programs or initiatives that you would lead in this effort.

The best thing the City Council can do to help locally owned businesses succeed is to make sure we have vibrant economy full of good customers. The best way to achieve that is through an economic development program that collaborates with the private sector to anticipate the needs of the local economy. Beyond that, the City must continue to promote historically

underutilized businesses and encourage programs that help local entrepreneurs start new businesses and grow existing ones.

Austin's economic development activities are mainly focused on bringing new big business to our community and often provide subsidies even outside of our City limits. Hundreds of millions of tax payer dollars are either directly spent to subsidize this type of development or tax abatements used that reduce the revenue to the City that is needed to support all the other city functions. Locally owned businesses have been severely impacted and even bankrupted by this practice.

26. Do you support the halting of subsidies for retail development as proposed by the Stop Domain Subsidies initiative? If not, why not?
I do not support changing the terms of the public/private partnership that will result in the eventual creation of the North Burnett/Gateway neighborhood, a major pedestrian-friendly, mixed-use town center that will serve as a national model for green building and neighborhood design, low water consumption, high energy efficiency, mixed income housing, and will be major net property tax generator that will support broader community objectives like better libraries, more bus and rail transit, better parks, better roads, and less development over the aquifer.

While the unemployment rate for the most disadvantaged in our community continues to grow, our job recruitment efforts seem to be focused on mainly higher end businesses with promises that an expanded tax base benefits us all. The current strategy of our economic development relies on the concept of "trickle down economics" to be successful.

27. Why hasn't a larger tax base solved our economic problems and the supposed benefit of recruiting high end businesses "trickle down" to the rest of us?
An expanded tax base does, in fact, benefit us all, in a lot of ways. It played a big role in our recent AAA bond rating, which allows us to borrow money at lower interest rates, which means we have more to spend on the good stuff like affordable housing, health and human services, infrastructure maintenance, public safety, and environmental protection.

The city has spent millions on economic development; City Council members have traveled to far off countries to promote Austin. The City has a whole department in City Hall focused on Economic Growth and Redevelopment Services whose main focus is on large, corporate non-local business recruitment. Austin is already recognized as a great city for business with a highly educated and skilled labor pool making us a favored destination city for business

development. However, the majority of job growth in Austin is coming from small businesses.

- 28. What specific changes in our economic development strategies would you make to focus on maintaining our current businesses and establishing clear performance measures that ensure that our business retention and recruitment will be a positive benefit to the community?**

I believe that our economic development efforts should be focused on a handful of industries that fit with our community values, complement the skills and training of our work force, and clearly support the creation of smaller locally owned business within the supply chain. Examples include tourism, entertainment, biomedical technology, renewable energy, and hi-tech manufacturing.

Austin has developed a reputation as the Music Capital of the World and the music business has grown to be a major economic engine for our city. However, Austin's growth is creating problems for the music industry. Downtown new residential units are being built adjacent to longstanding music venues, while the development of many new live music venues outside of the central business district has begun to negatively impact many of our residential neighborhoods.

- 29. As a City Council member what would you do to resolve this conflict in such a way so as to support both live music and maintaining the quality of life in our neighborhoods?**

I will advocate for an ordinance that establishes a maximum sound level in neighborhood areas with enforcement based on measurement of sound levels at the source of the complaint, not the source of the sound.

Closing Question

Austin will face many opportunities and challenges over the next few years. It is critical that our community has effective leadership on the City Council and that leadership reflects the will of the whole community, not just special interests. Nevertheless, any successful candidate needs to have broad support of the community to be elected and to be effective.

- 30. Why do you think you deserve the endorsement of BETTER AUSTIN TODAY? And if elected will you commit to meeting with representatives of BETTER AUSTIN TODAY on a regular basis to discuss our organization's perspective on important city issues?**

I thank BAT for all their work in organizing this candidate questionnaire, and am grateful for the opportunity to participate in a candidate interview. Working through this questionnaire has made me a better candidate than I

would have been otherwise, and if I am elected, I will meet you all out for lunch every week until you get tired of me.

I believe that my academic training as an economist and a business analyst, coupled with eight years of charitable and community service (Downtown Austin Neighborhood Association, Downtown Austin Alliance, Caritas of Austin, Envision Central Texas, and Central Texas Chapter of the Congress for the New Urbanism), and four years as a Planning Commissioner steeped in neighborhood planning, environmental protection, historical preservation, and other municipal concerns make me the most well-prepared candidate for City Council Place 4.

Thank you for taking the time to read and consider my ideas.

End of questionnaire

Note to incumbent candidates:

If in your capacity as City Council member you have asked city staff to provide any research or assistance in answering any of these questions, please so note in your responses. We would also appreciate being provided with any information provided by the city staff to you so that we may share that information with the other candidates to ensure an equitable questionnaire process.

Thank you for your time in addressing the many important topics of this questionnaire.